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For more than four decades, Central California Faculty Medical Group has provided Central Valley patients access to world-class specialty care physicians while training the next generation of health care leaders. While Fiscal Year 2020-2021 was filled with the uncertainty of the COVID-19 pandemic, our clinicians and staff continued to provide patients with the high-quality care they need and deserve.



Joyce Fields-Keene, MPA, CMPE Chief Executive Office, CCFMG

Dear Central California Faculty Medical Group Employees and Community Partners:

Our Year in Review is always an opportunity to reflect on what the past fiscal year meant for our organization. This last fiscal year we faced a variety of unique and varied challenges. However, time and again, our providers and administrative support staff continued to rise to the occasion to keep providing the Central Valley with the health care they need. I write this with a deep sense of gratitude and optimism for health care in the Valley, as I look back on the work we have done.

Over the last year, I have often reflected on the advice and mantra of one of our founding fathers, Dr. Steven Parks, "always do the right thing." As I have watched our providers and staff face innumerable challenges, they have always come back to that grounding principle. CCFMG always has and continues to do the right thing for our patients, community, providers, and staff.

In the summer of 2021, our leadership teams participated in a strategic retreat. Again, we were able to reflect on all that we have accomplished and where we need to go to continue to address the ever-changing landscape of health care. We came out of the retreat resolute and unified in continuing our mission to advance the health of the communities we serve by providing exceptional interdisciplinary patient care. We also remain focused on our unwavering commitment to physician autonomy and strategic partnerships in patient care and medical education. With these commitments in mind, we emerged with a new vision:

TO BE THE TOP PHYSICIAN-OWNED MEDICAL GROUP OF CHOICE, PROVIDING EXCEPTIONAL CARE WHILE TRAINING THE NEXT GENERATION OF HEAITH CARE LEADERS

We look forward to continuing strong, stable health care partnerships because, over the last 42 years, stability and cooperation have proved to be what's right for patients of the Central Valley.

This Year in Review is only a small snapshot of CCFMG's legacy. Our "Who We Are" video will show you that while the way our clinicians administer exceptional patient care has evolved, the core of who we are remains resolutely unchanged. We have more than 220 dedicated faculty physicians and 100 advanced practice providers working together every day to care for our community, just as the first 38 CCFMG physicians did in 1979. Our physicians, advanced practice providers, and staff continue to do the right thing for patients and communities every day. I am grateful to our greater CCFMG family for that commitment, partnership, and vision.

With Gratitude,

Joyce Fields-Keene, MPA, CMPE Chief Executive Officer

ONLINE EXCLUSIVE VIDEO





Scan here to learn more about Central California Faculty Medical Group and the University Centers of Excellence.

Board of Directors 2020 - 2021



Randall Stern, MD, FACS Chairman/President Surgery Department



Joyce Fields-Keene, MPA, CMPE Chief Executive Officer Ex-Officio



Jim Comes, MD, FACEP Vice Chairman Emergency Medicine Department



Ivan Gomez, MD Secretary Family and Community Medicine Department



James Davis, MD, FACS Treasurer Surgery Department



Michael Peterson, MD Associate Dean, UCSF Fresno



Uzair Chaudhary, MD Internal Medicine Department



Yu-Hung Kuo, MD, PhD Neurosurgery Department



Carlos Sueldo, MD Obstetrics/Gynecology Department



Armen Martirosian, MD Orthopaedic Surgery Department)



John Moua, MD Pediatrics Department



John Tran, MD, FAPA Psychiatry Department



Christina Maser, MD, FACS Surgery Department



Richard Kiel, MD Internal Medicine Department



Haifaa Abdulhaq, MD Internal Medicine Department



Teresa Daniele, MD, FACC Internal Medicine Department



Vipul Jain, MD, MS Internal Medicine Department



Craig Wagoner Ex-Officio Community Health System

Distinguished Faculty and Staff

Congratulations to the following physicians and staff on their excellence in patient care, community service, research, and teaching.



Eyad Almasri, MD Department of Internal Medicine

Named Outstanding Attending Teacher and Assistant Dean of Research at UCSF Fresno.



Teresa Daniele, MD, FACC Department of Internal Medicine

Named one of Majaree Mason Center's Top Ten Professional Women



Kenny Banh, MD Department of Emergency Medicine

Received Dean's Commendation for Exceptional Volunteerism and Community Service for UCSF Fresno's COVID-19 Equity Project



Vipuk Jain, MD, MS Department of Internal Medicine

Elected President of the California Thoracic Society



Mohammed Bukari, MD Department of Internal Medicine

Awarded Kaiser Award for Excellence in Teaching



Leigh Ann O'Banion, MD, FACS, FSVS, RPVI Department of Surgery

Awarded the Borba Faculty Research Award

Celebrating 40 Years!

Thank you, Joyce, for four decades of dedication, hard work, and passion for our patients, providers, and staff.

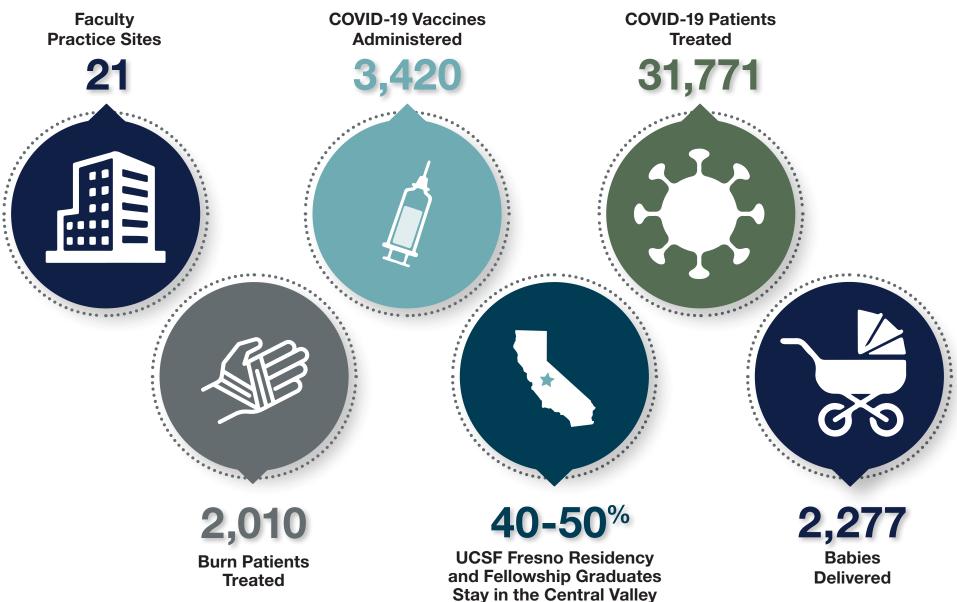


Joyce Fields-Keene, MPA, CMPE Chief Executive Officer

Celebrating 40 years with CCFMG

CCFMG Community Impact By The Numbers

With nearly 220 core faculty physicians and more than 100 advanced practice clinicians, CCFMG provides care in more than 80 specialties and subspecialties. In an area plagued with doctor shortages, this care is invaluable to our communities.



CCFMG Health Care in the Central Valley

CCFMG is the largest multispecialty medical group in the Central Valley, providing half a million people in Fresno County with more than 552,000 patient visits. The geographical footprint of our services would not be possible without strong, reliable partnerships with other health care organizations. CCFMG works closely with more than 20 local hospitals, health care facilities, and organizations to ensure patients have access to the care they need close to home.

313,000+ **Community Health System**

176,000+

36.400+

COMMUNITY

Hospital Visits

Emergency Department Visits 100,600+

CHP Offices

552,000+ Total CCFMG Patient Visits

119,600+

Federally Qualified Health Centers



98,000+



16,000+



4,300+



1,300+

10,300+ **Fresno County**



PÜBLIC HEALTH

106,100+ **University Centers of Excellence**

University | Centers of Excellence

In affiliation with UCSF Fresno

3,200+**Additional Partners**









FISCAL YEAR 2020-2021 - A YEAR IN REVIEW | 7



Highlights of Unique Services | By CCFMG Physicians

CCFMG prides itself on recruiting expert physicians in all areas of medicine. Without our faculty physicians many patients would have to travel out of the area to get the specialty care they need. Below is a small highlight of the unique services our core faculty physicians provide to the Central Valley.



Cardio-Oncology

Dr. Siri Kunchkarra started the Valley's first cardio-oncology program through University Cardiovascular Center. This program provides patients going through chemotherapy access to multidisciplinary care to minimize the adverse effects of treatment.



FibroScan

Access to this specialized ultrasound machine at **University** Gastroenterology & Hepatology Associates allows physicians to measure scarring and fatty change in a patient's liver with noninvasive, fast, and painless technology, getting patients from diagnosis to treatment faster.



Custom Grafts for Aortic Aneurysms

Valley Vascular Surgery Associates provide aortic aneurysm patients with physician-modified endografts that are customized for patients during their surgery. Addressing each patient's individual needs provides better patient outcomes.



Hip Preservation

Hip preservation specialist Dr. Robert Kollmorgen provides patients with more options for their joint health at **University** Orthopaedic Associates. By offering care through hip preservation surgeries and procedures, patients can put off having a total hip replacement, resulting in better patient outcomes down the road.



Endoscopic Lung Volume Reduction

This minimally invasive procedure, offered at **University Pulmonary Associates**, allows patients with COPD to receive relief through lung volume reduction with shorter hospital stays, less pain, and fewer side effects.



Inspire Sleep Apnea Innovation

University Sleep and Pulmonary Associates and the UCSF Fresno Department of Oral and Maxillofacial Surgery are working to provide patients with the Inspire Sleep Apnea Innovation. This technology is a device implanted into the body during an outpatient procedure that keeps a patient's airways open with gentle pulses during sleep, eliminating the need for a CPAP machine.











Interventional Pulmonology

University Pulmonary Associates physicians are providing patients with new minimally invasive procedures to diagnose and treat conditions of the lungs. These physicians can diagnose and stage lung cancer or diagnose and treat other lung conditions in a single procedure through combined endoscopic ultrasounds and endobronchial ultrasounds.



Level 1 Trauma and Burn Services

CCFMG physicians provide the Central Valley with the only Level 1 Trauma and Burn Center, providing care to a 15,000 square mile service area.



Lower Extremity Amputation Pathway

Dr. Leigh Ann O'Banion's LEAP study at **Valley Vascular Surgery Associates** brings together a multidisciplinary team to support patients through their amputation journey. On average, the study has patients leaving the hospital three days sooner, beginning physical therapy two days sooner, and beginning to walk independently with their prosthetic two months sooner.



Monoclonal Antibody Treatment for COVID-19

CCFMG's pulmonary and critical care providers have brought monoclonal antibody treatments to Central Valley patients, increasing access to treatment options to help curb the COVID-19 pandemic.







On-Call, Board-Certified Dermatologists Providing Inpatient Care

CCFMG offers Valley patients the only board-certified, on-call dermatologists for all their inpatient care needs.



Scarless Thyroid Surgery

Dr. Farah Karipineni offers patients a new, scarless way to remove the thyroid. Using the transoral approach to thyroidectomies and parathyroidectomies, Dr. Karipineni can still achieve the same results for patients, without leaving a visible scar.



Structural Cardiology

University Cardiovascular Center physicians provide Valley patients with structural cardiology care, where patients can receive care for repairing defects of the heart that can be congenital, valve, or vessel abnormalities caused by disease or wear and tear.



Transcarotid Artery Revascularization (TCAR)

Valley Vascular Surgery Associates has the only physicians in the Central Valley to offer patients an endovascular procedure with TCAR to help reduce the risk of strokes in patients with aortic aneurysms.







New Faculty Spotlight

Emergency Medicine

- Leah Bauer, MD
- Stephen Haight, MD
- Kimon loannides, MD
- Courtenay Pettigrew, MD
- Christopher Sweat, MD Toxicology
- Katherine Vuchkov, MD
- Maura Walsh, MD Internal Medicine/Critical Care

Family & Community Medicine

- Banujan Balachandran, MD
- Miho Yoshida, DO
- Kirsten Winnie, MD

To care for today's patients and teach tomorrow's doctors, CCFMG recruits the highest caliber physicians to the Central Valley. CCFMG welcomes the newest additions to our group of UCSF faculty physicians practicing in Fresno. Some new additions bring new services and specialties to the area, while others expand on much-needed specialty care.

Internal Medicine

- Iziegbe Ehiorobo, MD Rheumatology
- Sanjay Hinduja, MD Hematologuy & Oncology
- Shirley Kim, DO Hospitalist
- Geetha Sivasubramanian, MD Infectious Disease
- Tia Vang, MD

Obstetrics & Gynecology

• Priya Panneerselvam, DO

Orthopaedics

- Rai Amin, MD
- Geoffery Rohlfing, DO

Pediatrics

 Manish Malkar, MD Cardiology

Surgery

• Sara Higginson, MD Burns/Trauma/Critical Care



The People Behind the Care

CCFMG employs more than 560 dedicated, compassionate clinicians and support staff to ensure our patients have an excellent experience every step of their care journey. From physicians to billing staff, human resources to medical assistants and referral coordinators, CCFMG employees are committed to caring for the Central Valley for years to come.

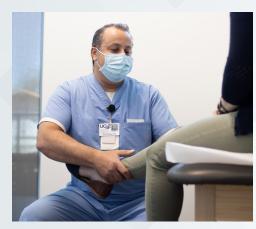
CCFMG Employee Department Totals



Physicians and **Core Faculty**



University Centers of Excellence Support Staff



Advanced Practicitoners



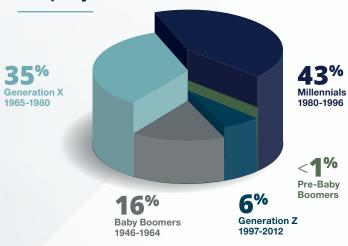
Corporate Administration and Operations Staff

CCFMG Employee Tenure





Employee Generational Breakdown



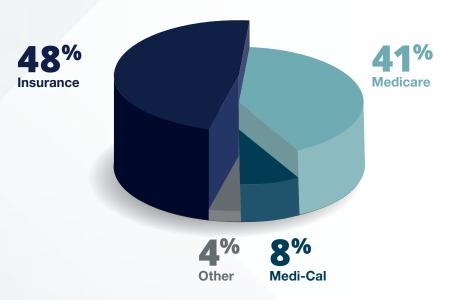
University Centers of Excellence Impact and Updates

Through our outpatient faculty practice sites, the University Centers of Excellence, patients have access to more than 50 specialties and subspecialties to meet all their health care needs.

UCOE Patient Visits



UCOE Payer Mix



University Cardiovascular Center Expands to Clovis!



University Cardiovascular Center expanded its footprint in January 2021 by opening a second location in Clovis. The office, located at 729 Medical Center Drive West, Suite 111, is on the Clovis Community Medical Center Campus.

All cardiology specialties and subspecialties are available at the new Clovis location.

New and Expanded Services

We continue to grow, improve, and expand access to specialty services by recruiting expert physicians to provide care through our faculty practice sites.



University Centers of Excellence Faculty Physicians

University

Medicine Associates

In affiliation with UCSF Fresno



Iziegbe Ehiorobo, MD University Medicine Associates Rheumatology



Tia Vang, MD University Medicine Associates Internal Medicine

Welcome to CCFMG!

CCFMG welcomes Jessica Rodriguez, MBA, as our new Chief Operating Officer!



With more than a decade of experience in operational, clinical, and financial aspects of outpatient ambulatory care, Jessica brings a wealth of knowledge and experience to the CCFMG team.

We are thrilled to have her on board and look forward to her contributions to the organization.

University

Orthopaedic Associates

In affiliation with UCSF Fresno



Rai Amin. MD University Orthopaedic Associates Orthopaedic Surgery - Hip and Knee Replacements



Geoffrey Rohlfing, DO University Orthopaedic Associates Orthopaedic Surgery - Hip and Knee Replacements

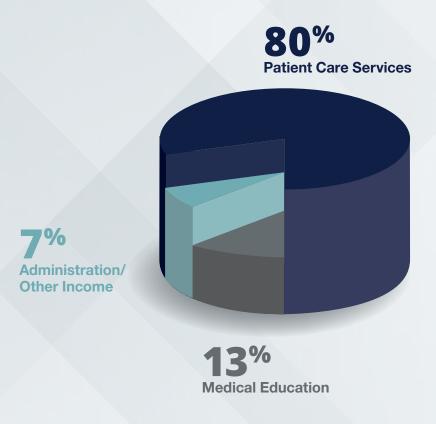


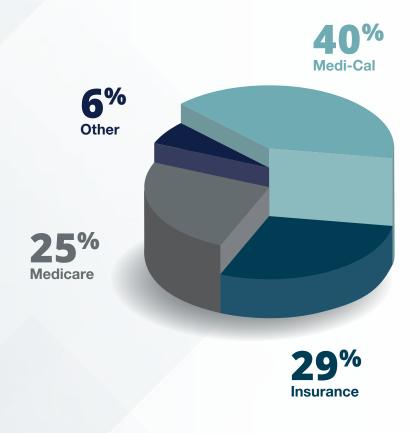
Sources of Revenue and Payer Mix | CCFMG

CCFMG continues to put patients at the forefront of our mission, vision, and values by not only providing more than 552,000 patients visits last fiscal year but by teaching the next generation of health care professionals and being leaders in our local hospitals. Through our strategic partnerships, CCFMG providers care for patients in a variety of settings with a diverse payer mix.

CCFMG SOURCES OF REVENUE

CCFMG PAYER MIX





Caring for Our Community

CCFMG Supports Local Nonprofits

Caring for our community is not confined to the four walls of a hospital, outpatient facility, or corporate office. To CCFMG, caring for our community means investing in organizations that provide critical services and much-needed resources to the Central Valley.

In Fiscal Year 2020-2021, CCFMG donated to local nonprofit organizations to help them achieve their goals. Organizations that CCFMG supported include Marjaree Mason Center, American Heart Association, Central California Adaptive Sports Center, Community Food Bank, Hinds Hospice, Valley Crescent School, Fresno County Sherriff's Search and Rescue Mountaineering Team, and Fresno Council on Child Abuse Prevention.

supporting organizations that affect positive change for residents of the Central Valley.











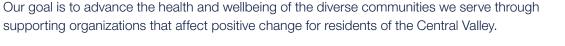
















CCFMG Providers and Employees Give Back to the Community

Money is not the only thing CCFMG has donated to organizations in the last fiscal year. The Central California Blood Center regularly needs blood donations to help save up to three Valley lives per pint of blood. When they reached a critical shortage and CCFMG physician and UCSF Fresno Chief of Surgery Jim Davis, MD, asked the community for donations, CCFMG staff stepped up to the plate. Through our annual Wellness Fair, CCFMG administrative and faculty practice site support staff successfully donated **41 pints of blood** to the blood center.

In addition to helping save lives through blood donations, Kenny Banh, MD, Medical Director of the UCSF Fresno COVID-19 Equity Project (CEP), has worked hard with his dedicated staff providing COVID-19 testing and vaccinations.

From August 2020 through June 2021, CEP administered nearly 30,000 COVID-19 tests. Additionally, from February 2021 through June 2021, CEP has provided nearly 38,000 COVID-19 vaccines to Central Valley residents.

CCFMG's providers and staff continue to find innovative ways to care for our communities.

ONLINE EXCLUSIVE VIDEO





Scan here to learn more about the CCFMG Wellness Fair and blood drive!

The Power of Partnership

It takes strong, long-lasting, sustainable partnerships to provide the world-class care patients need and deserve. CCFMG is proud to partner with more than 20 local hospitals, health care facilities, and organizations to provide care to Central Valley patients.

MAJOR CLINICAL PARTNERS









OTHER AFFILIATED HEALTH CARE INSTITUTIONS AND TRAINING SITES

































CCFMG Corporate Office

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